



Dairy for life

Energy and Innovation Wānanga

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A food producer's global purpose

- **Provide more nutrition from the same amount of food with a significantly lower environmental footprint, while being respectful of human and animal rights.**
- **We need to be paid well for achieving that goal, as we have to invest heavily for the future.**
- **Contribute to affordable nutrition to maintain a balance in global geopolitics, essential nutrition, and social structures.**



Collective Capital

Fonterra utilises collective capital in an intergenerational producer owned entity of strength that can deliver:

- A globally competitive milk price;
- Healthy earning at a commercial return on capital from investment in further processing and market penetration; and
- Excellent risk management capability on behalf of its members and stakeholders.



System Leakage

We have two key sources of “system leakage”:

- Processing sites and supply chain (scope 1 and 2 in carbon terms)
- On farm (scope 3 in carbon terms)



How we are working to overcome this challenge

We are front ending investment in processing sites and transport (9% of our emissions) by committing collective capital to technology that can make quick gains.

In parallel, we are investing collectively in partnerships (Centre for Climate Action on Agricultural Emissions) across and between sectors to drive funding into science and innovation solutions that bend the relationship between food input and methane output of ruminant animals.

We are investing within Fonterra in adoption and associated support pathways to increase the rate of progress we can make.



A row of several pairs of worn, dark blue rubber boots is lined up on a green metal grate floor. The boots are arranged in a diagonal line from the top left towards the bottom right. The boots are heavily used, with visible dirt and wear on the soles and uppers. The floor is made of parallel green metal strips. A white curved wall or structure is visible on the right side of the image. The text "We have open minds and we know we can not achieve these goals by ourselves." is overlaid in white on the lower left portion of the image.

**We have open minds and we know we can not
achieve these goals by ourselves.**